

# *2010 Hankook Tire 3rd Quarter Result*

IR  
2010.10.26  
English Ver.



 **Hankook**  
driving emotion

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The information in this presentation does not take into account the effects of a possible transaction or transactions involving an actual or potential change of control, which may have significant valuation and other effects.

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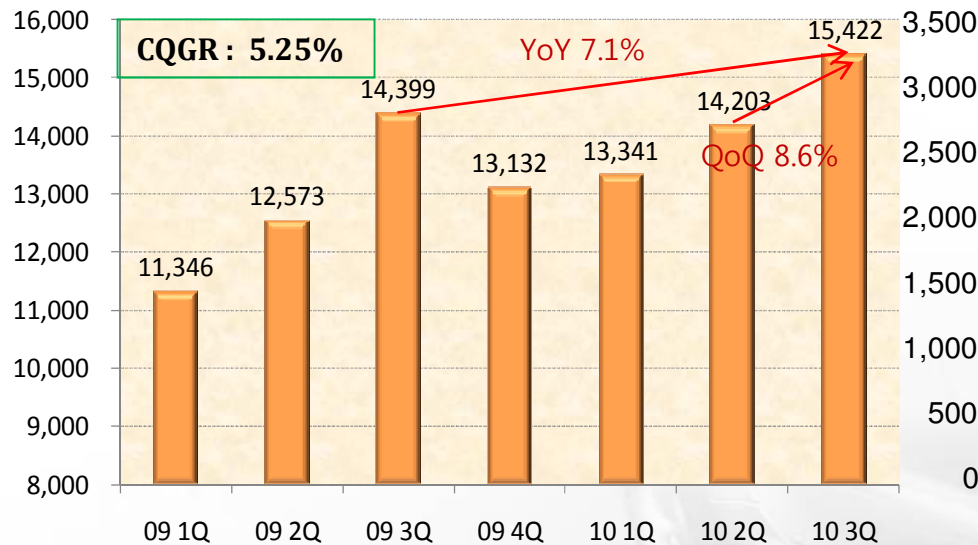
### ***Appendix- Financial Statements***

# 1. Consolidated Result



## (1) Consolidated Sales and Operating Profit Trend

### 1) Consolidated Sales



### 2) Con. Operating Profit

[Unit: 100Mil KRW]



Consolidated Sales : ① Global Sales Volume:

YoY- Volume 1.7% ↑, USD/KRW 4.8% ↓, EUR/KRW 13.7 ↓

QoQ- Volume 2.8% ↓, USD/KRW 1.2% ↑, EUR/KRW 3.1% ↑

② ASP hike: Domestic Korea RE 0.3% ↑ QoQ, Domestic China RE 0.2% ↑ QoQ,

Domestic Korea RE-EXP ASP 5.4% ↑ QoQ (Local currency based ASP)

③ CQGR (of last 7 quarters) 5.25%

④ Global Product Inventory continued to decrease to 28 days from 31 days in 10 2Q

Consolidated Operating Profit: O.P has been decreased 8.8%P, due to Raw Material Input price hike 47% YoY.

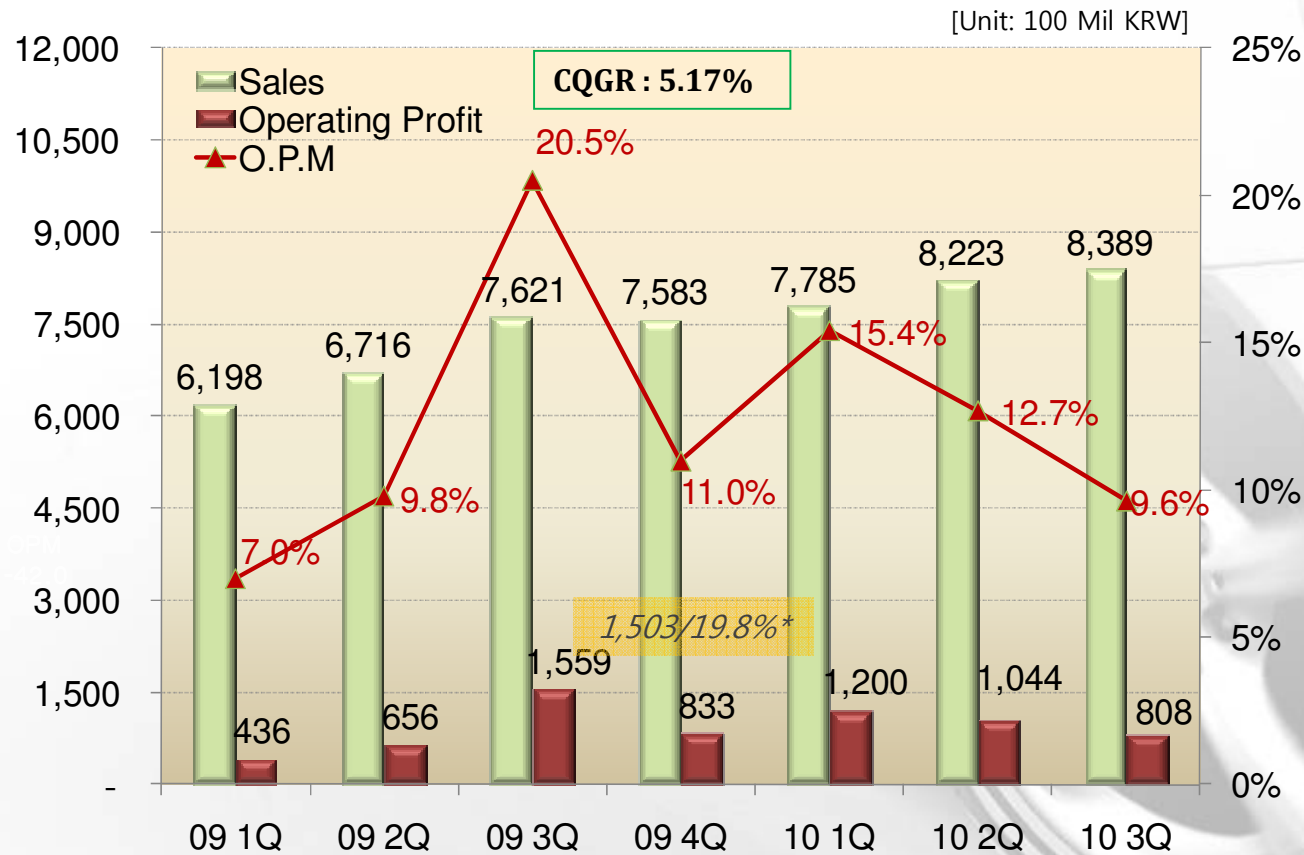


# 1. Consolidated Result



## (2) Korea, China & Hungary Production Subs. Sales and OP Trend

### 1) Korea

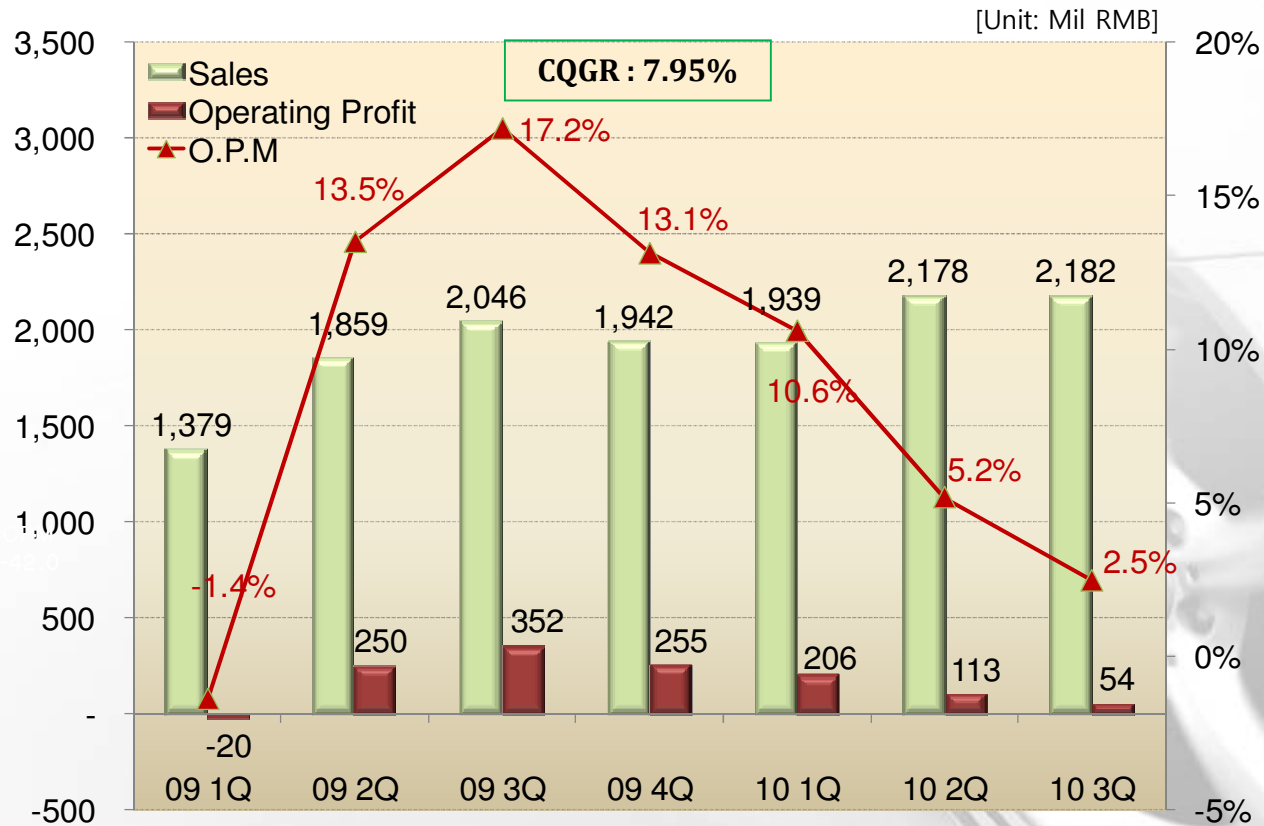


# 1. Consolidated Result



## (2) Korea, China & Hungary Production Subs. Sales and OP Trend

### 2) China

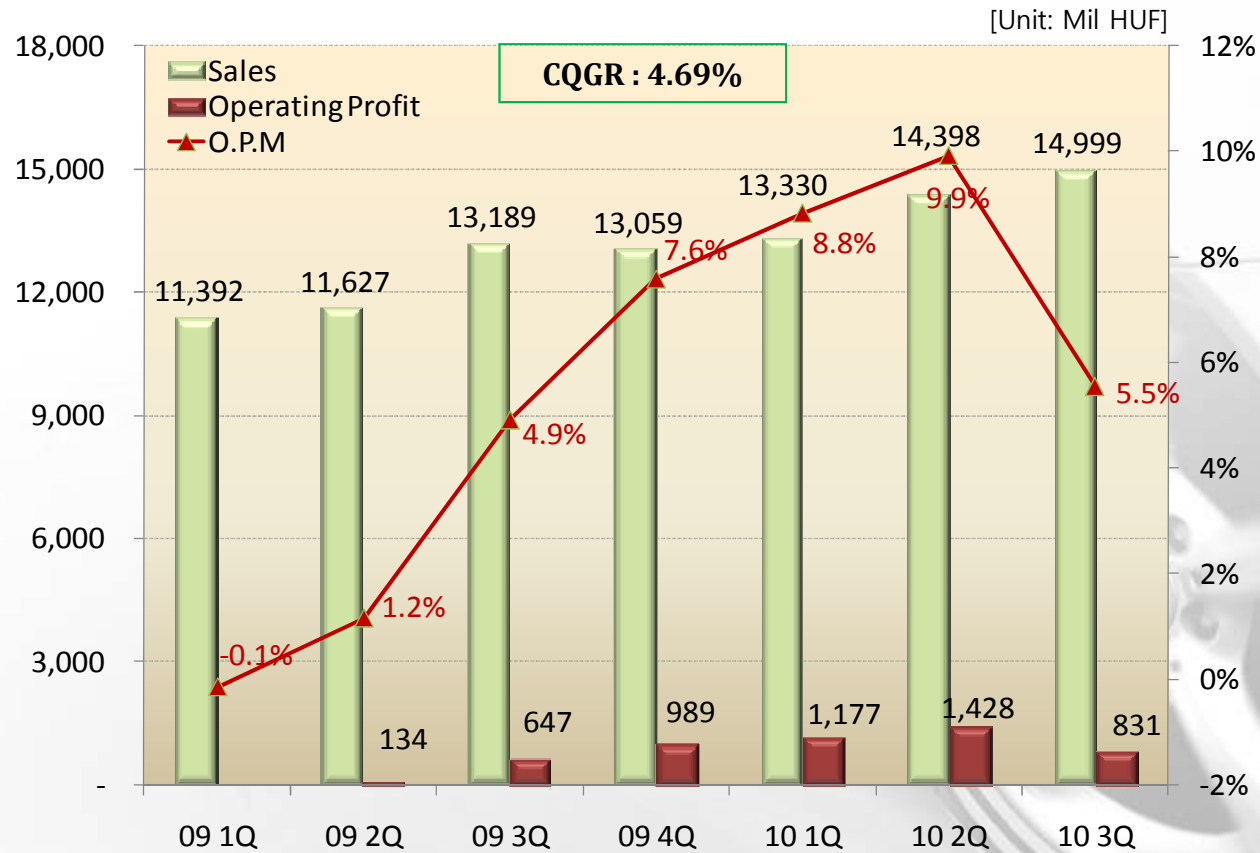


# 1. Consolidated Result



## (2) Korea, China & Hungary Production Subs. Sales and OP Trend

### 3) Hungary

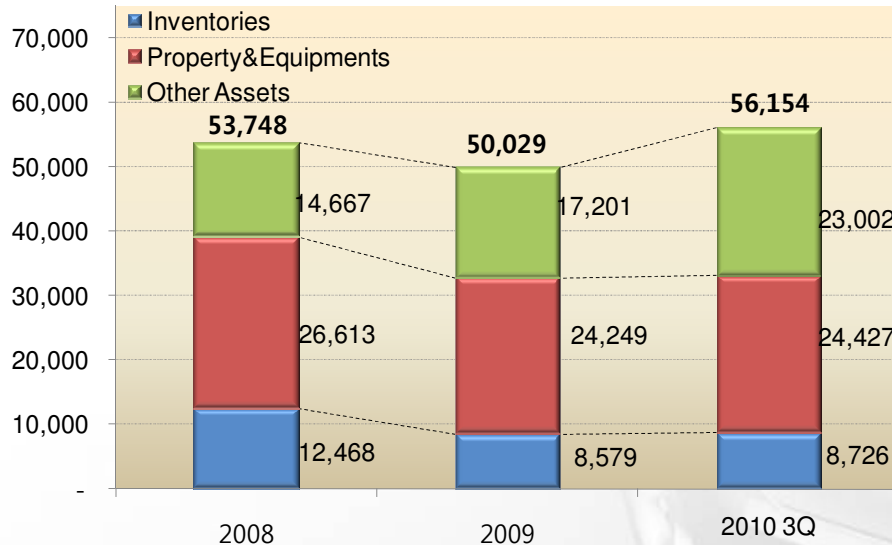


# 1. Consolidated Result



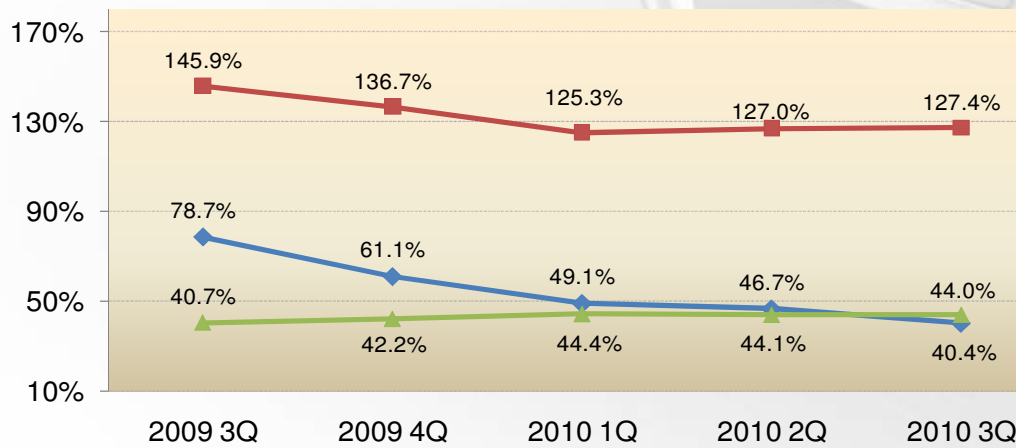
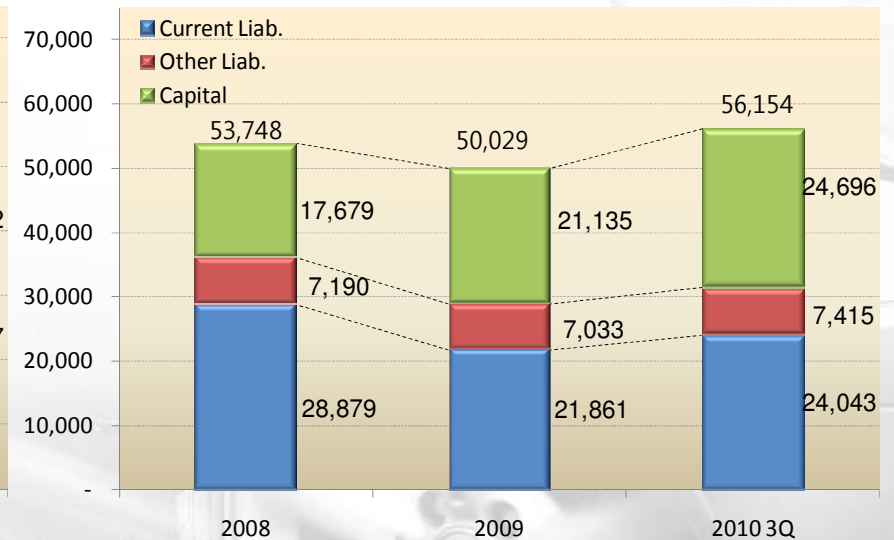
## (3) Consolidated B/S

### 1) Asset



### 2) Liabilities and Capital

[Unit: 100Mil KRW]



Debt Ratio

Net Worth to Asset

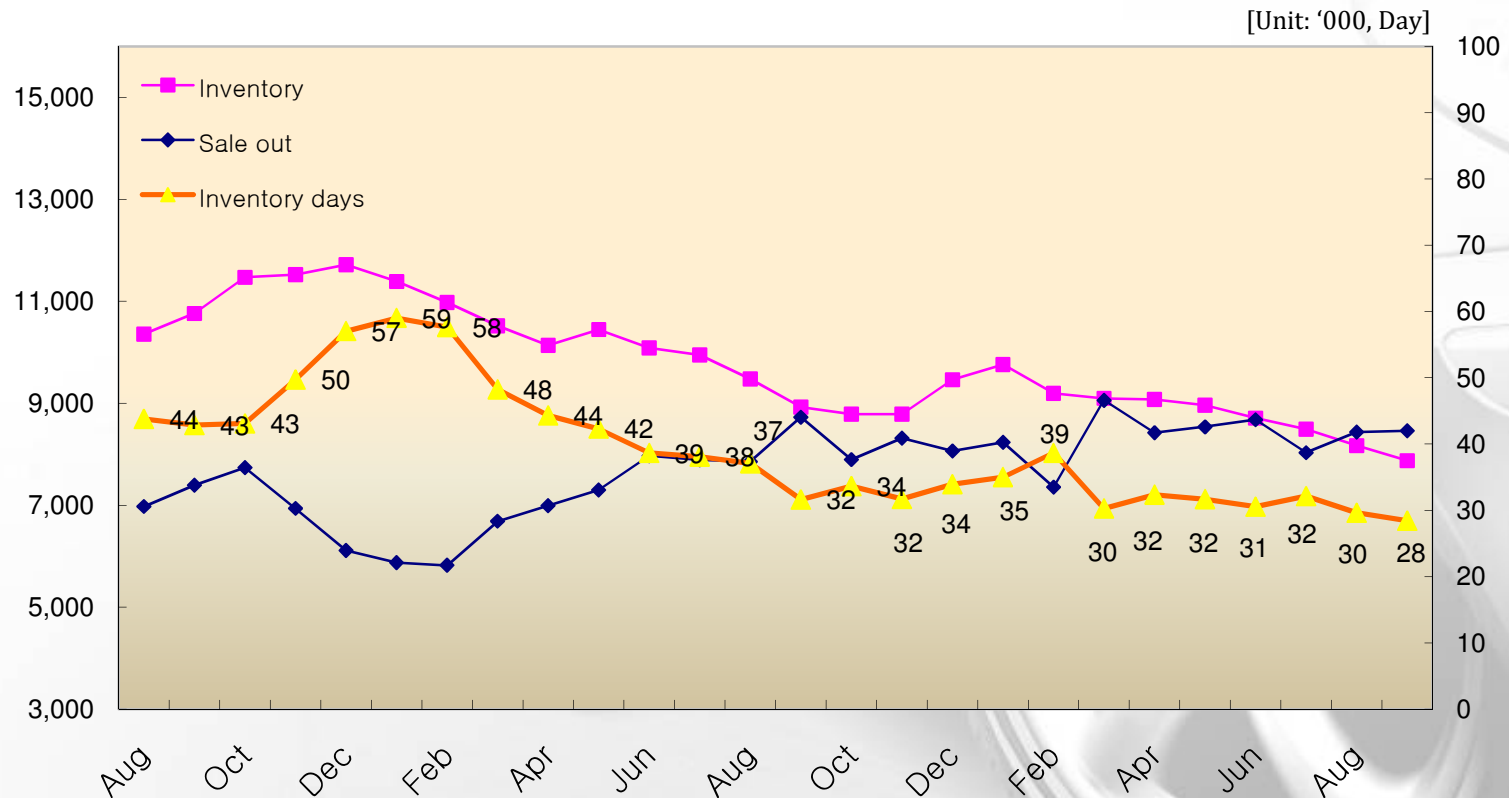
Net Debt Ratio

# 1. Consolidated Result



## (4) Global Product Inventories and Capa. Utilization Rate

### 1) Global Inventory Index

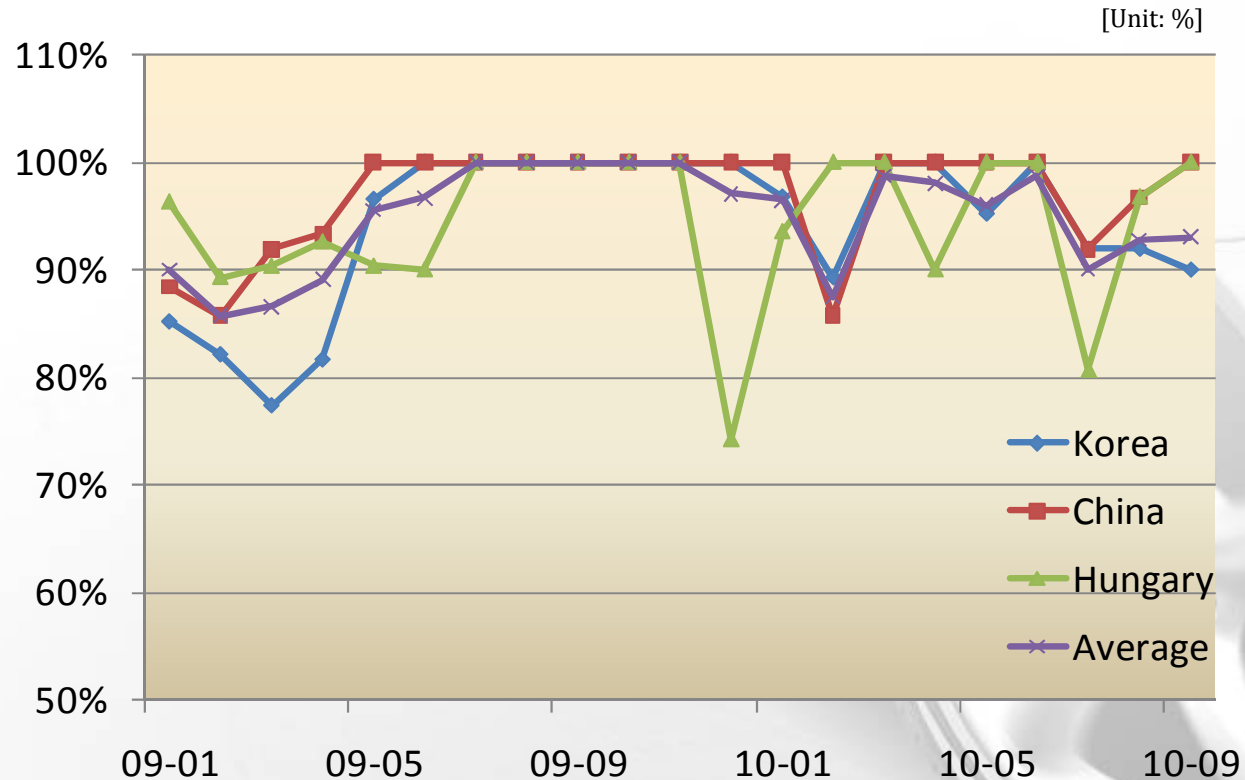


# 1. Consolidated Result



## (4) Global Product Inventories and Capa. Utilization Rate

### 2) Global Capacity Utilization Rate



2010 Jul-Aug: Korea and Hungary Plant shut down 4 days for summer vacation .  
2010 Sep: Korea plant closed 3days for Choo-Suk vacation (Korean Thanks giving Holiday)

# 1. Consolidated Result



## (5) F/X Position

[Unit: Mil USD, Mil EUR]

| Annual F/X Position        | Korea |     |                | China |     |                | Hungary |      | Total |      |                |
|----------------------------|-------|-----|----------------|-------|-----|----------------|---------|------|-------|------|----------------|
| Currency                   | USD   | EUR | Other Currency | USD   | EUR | Other Currency | USD     | EUR  | USD   | EUR  | Other Currency |
| Net Cash Flow F/X Position | -183  | 236 | 125            | -118  | 94  | 20             | -34     | -170 | -335  | 160  | 146            |
| B/S F/X Position           | -116  | -33 | 34             | -456  | 12  | 3              | -1      | -200 | -573  | -221 | 37             |
| Total Exposures            | -299  | 203 | 160            | -574  | 106 | 23             | -35     | -370 | -908  | -61  | 183            |

Summing up Hankook Global F/X Position, HK benefiting WEAK USD and STRONG Cross Currency vs KRW.  
Company may keep current F/X Position structure

Korea reduced some amt. of Short USD/KRW position, The short position may be increased again depending on upcoming investment / CAPEX plan

China operation has prepared "RMB appreciation" rather than weakness.  
will keep current amt. of USD denominated Loan/Dept for a while.

Hungary: EUR/HUF stabilizing impact on Hungary Non-O.P Positively.

|         | 09 3Q  | 09 4Q  | 10 1Q  | 10 2Q  | 10 3Q  |
|---------|--------|--------|--------|--------|--------|
| USD/KRW | 1,236  | 1,172  | 1,143  | 1,170  | 1,179  |
| EUR/KRW | 1,769  | 1,721  | 1,572  | 1,481  | 1,528  |
| USD/RMB | 6.831  | 6.828  | 6.827  | 6.824  | 6.771  |
| EUR/HUF | 271.15 | 271.88 | 265.22 | 285.26 | 276.26 |
| HUF/KRW | 6.524  | 6.331  | 5.927  | 5.192  | 5.530  |

※ Notice: This page doesn't show full y consolidated company result.

The chart shows cash flows from Korea, China and Hungary production bases excluding non-tire segment and overseas sales subsidiaries.

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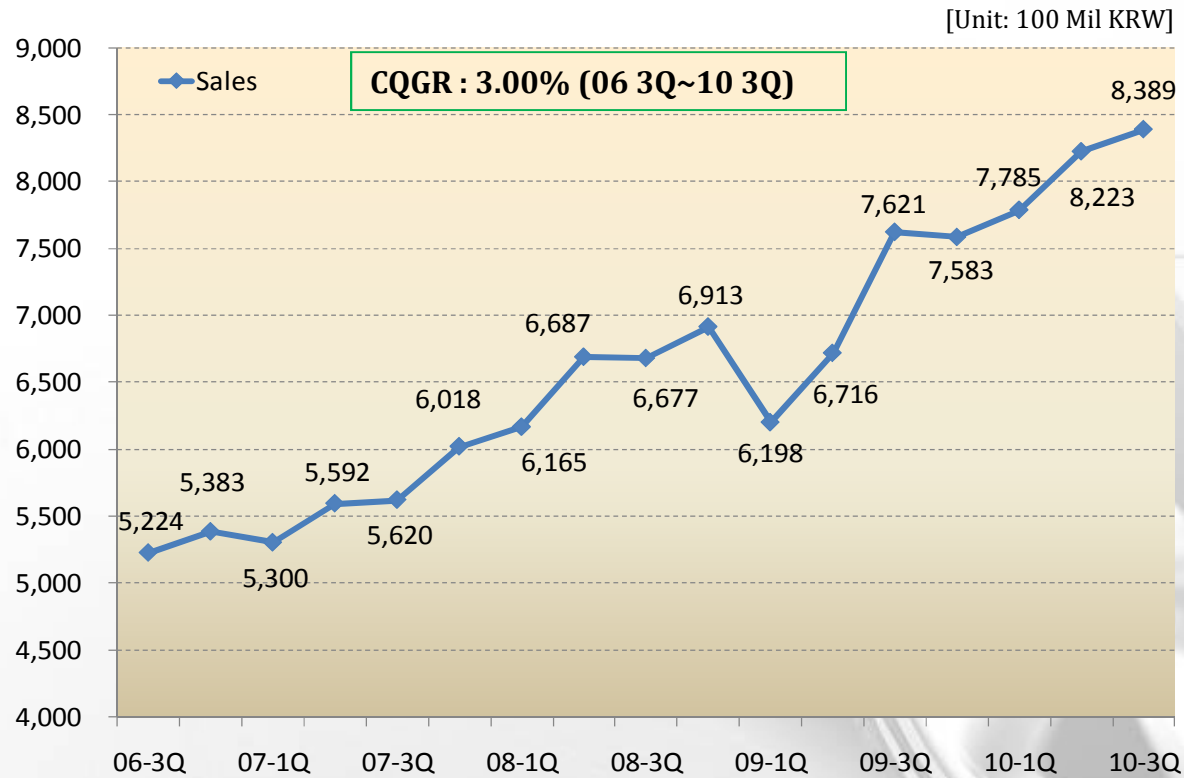
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## 2. Parent Result



### (1) Sales and Operating Profit Trend \_ 5years

#### 1) Parent Sales Trend

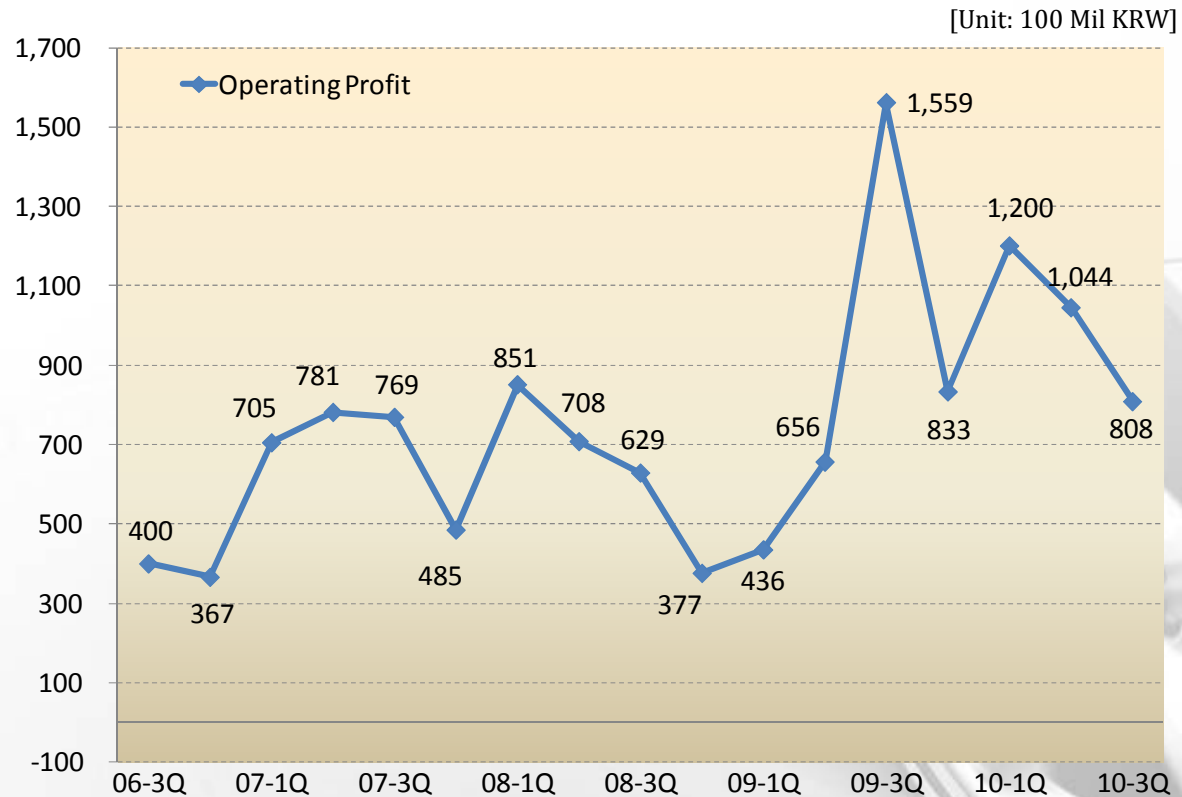


## 2. Parent Result



### (1) Sales and Operating Profit Trend \_ 5years

#### 2) Operating Profit Trend



## 2. Parent Result



### (2) Sales Breakdown

#### 1) Sales Breakdown by Region

[Unit: 100Mil KRW]

|            | 2009 3Q |      | 2010 2Q |      | 2010 3Q |      | YoY (%) | QoQ (%) |
|------------|---------|------|---------|------|---------|------|---------|---------|
|            | Amt.    | %    | Amt.    | %    | Amt.    | %    |         |         |
| Export     | 5,173   | 67.9 | 5,863   | 71.3 | 5,755   | 68.6 | 11.3    | -1.8    |
| N. America | 1,601   | 21.0 | 2,158   | 26.2 | 2,086   | 24.9 | 30.3    | -3.4    |
| Europe     | 1,497   | 19.6 | 1,325   | 16.1 | 1,510   | 18.0 | 0.9     | 14.0    |
| Others     | 1,624   | 21.3 | 1,769   | 21.5 | 1,573   | 18.7 | -3.2    | -11.1   |
| OE Local   | 452     | 5.9  | 611     | 7.4  | 587     | 7.0  | 29.9    | -3.9    |
| Domestic   | 2,448   | 32.1 | 2,360   | 28.7 | 2,634   | 31.4 | 7.6     | 11.6    |
| Total      | 7,621   | 100  | 8,223   | 100  | 8,389   | 100  | 10.1    | 2.0     |

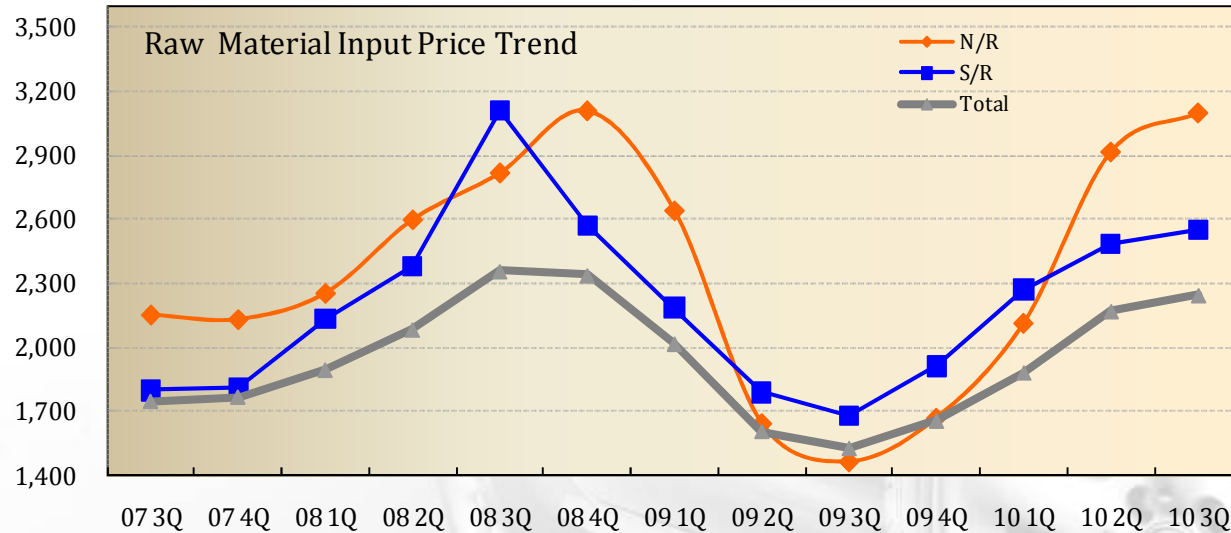
#### 2) UHPT Sales

[Unit: 100 Mil KRW,'000]

|                 | 2009 3Q |       | 2010 3Q |       | 2010 3Q |       | YoY (%) | QoQ (%) |
|-----------------|---------|-------|---------|-------|---------|-------|---------|---------|
|                 | Amt.    | %     | Amt.    | %     | Amt.    | %     |         |         |
| Sales           | 7,621   | 100.0 | 8,223   | 100.0 | 8,389   | 100.0 | 10.1    | 2.0     |
| UHPT Sales      | 1,238   | 16.3  | 1,545   | 18.8  | 1,667   | 19.9  | 34.6    | 7.9     |
| Domestic        | 234     | 18.9  | 314     | 20.3  | 321     | 19.2  | 37.0    | 2.0     |
| N. America      | 386     | 31.1  | 587     | 38.0  | 643     | 38.6  | 66.7    | 9.6     |
| Europe          | 401     | 32.3  | 376     | 24.3  | 439     | 26.3  | 9.6     | 16.6    |
| Others          | 218     | 17.6  | 268     | 17.3  | 264     | 15.8  | 21.2    | -1.3    |
| UHPT Sales Unit | 1,723   |       | 2,191   |       | 2,256   |       | 27.1    | 3.0     |

## 2. Parent Result

### (3) Raw Material Trend



[Unit:USD/ton]

|           | 2009 3Q | 2010 2Q | 2010 3Q | YoY (%) | QoQ (%) |
|-----------|---------|---------|---------|---------|---------|
| N/R       | 1,465   | 2,914   | 3,096   | 111.3   | 6.2     |
| S/R       | 1,683   | 2,487   | 2,552   | 51.6    | 2.6     |
| C/B       | 910     | 1,113   | 1,121   | 23.2    | 0.7     |
| T/C       | 4,345   | 4,366   | 4,460   | 2.6     | 2.1     |
| S/C       | 1,915   | 2,035   | 2,100   | 9.6     | 3.2     |
| Others    | 1,599   | 1,761   | 1,784   | 11.5    | 1.3     |
| W.Average | 1,529   | 2,170   | 2,245   | 46.9    | 3.5     |

## 2. Parent Result



### (4) Major Equity Method Gain and Loss

[Unit: 100 mil KRW]

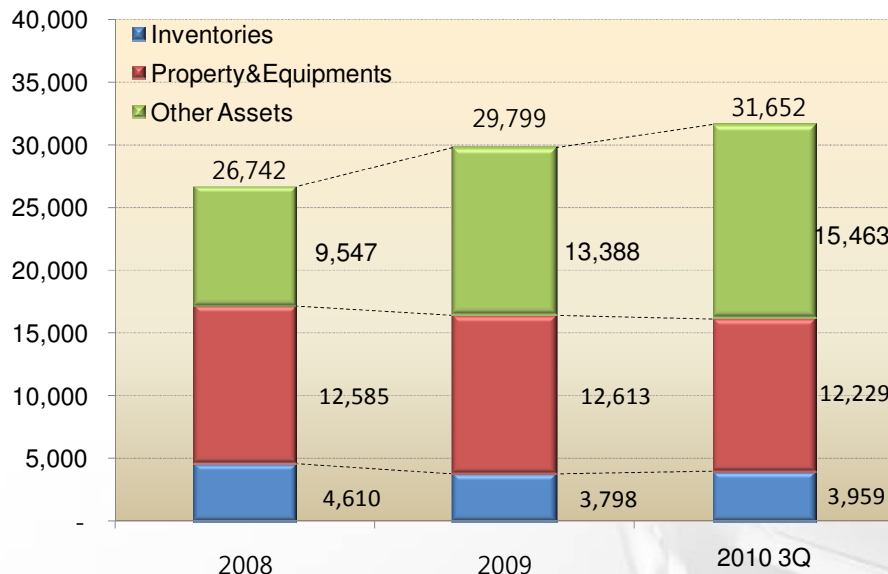
|                        | 08 3Q       | 08 4Q         | 09 1Q       | 09 2Q      | 09 3Q      | 09 4Q      | 10 1Q      | 10 2Q      | 10 3Q      |
|------------------------|-------------|---------------|-------------|------------|------------|------------|------------|------------|------------|
| <b>Tire</b>            | <b>-673</b> | <b>-1,102</b> | <b>-506</b> | <b>-33</b> | <b>462</b> | <b>46</b>  | <b>378</b> | <b>-22</b> | <b>390</b> |
| China                  | -282        | -698          | -374        | 76         | 378        | 41         | 198        | 15         | 26         |
| Euro Holdings(Hungary) | -381        | -314          | 0           | -214       | -17        | -5         | 89         | -82        | 145        |
| Sales Subsidiaries     | -9          | -90           | -132        | 106        | 101        | 10         | 91         | 45         | 219        |
| <b>Non-Tire</b>        | <b>23</b>   | <b>90</b>     | <b>57</b>   | <b>34</b>  | <b>32</b>  | <b>68</b>  | <b>43</b>  | <b>46</b>  | <b>45</b>  |
| <b>Total</b>           | <b>-650</b> | <b>-1,012</b> | <b>-449</b> | <b>1</b>   | <b>494</b> | <b>114</b> | <b>421</b> | <b>24</b>  | <b>435</b> |

## 2. Parent Result



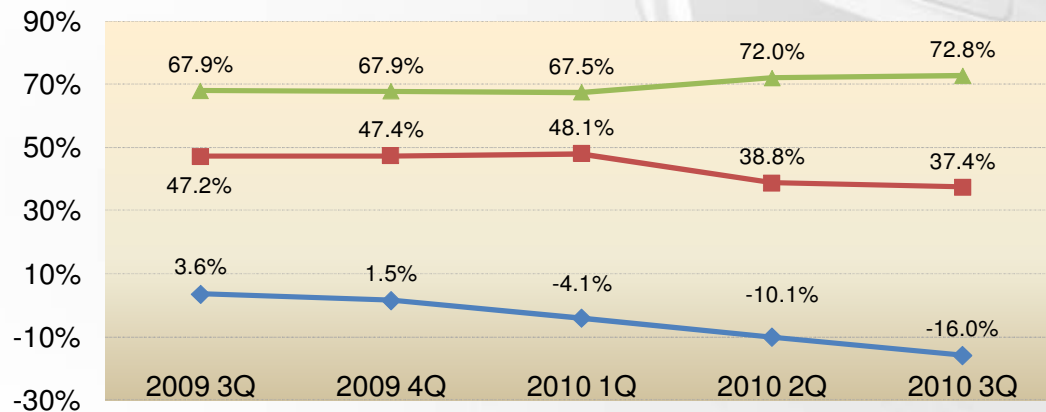
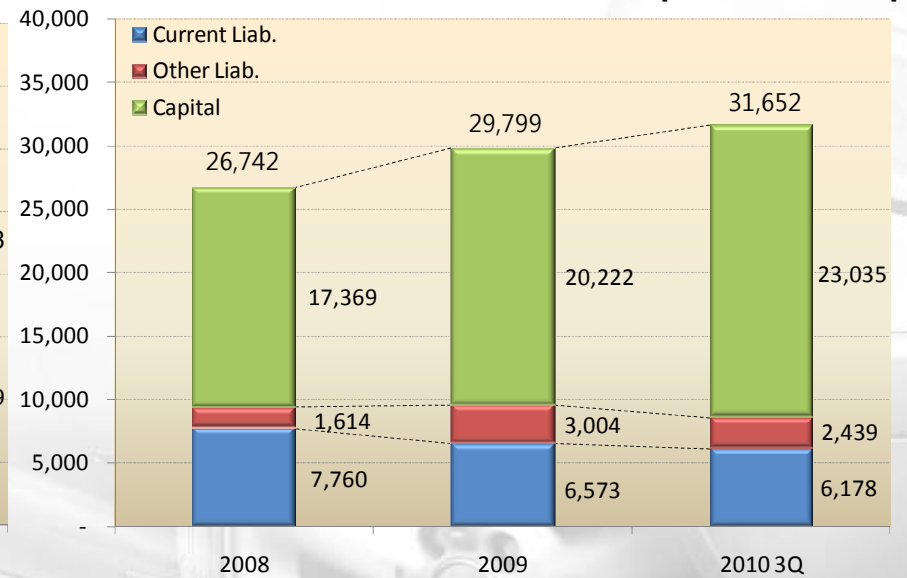
### (3) Parent B/S Trend

#### 1) Asset



#### 2) Liabilities and Capital

[Unit: 100 Mil KRW]



Net Worth to Asset

Debt Ratio

Net Debt Ratio

2010 3Q Net Cash 367 Bil KRW

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### **3. Current Issue**



#### **(1) Raw Material Price**

N/R:

5% reduced production level due to the 2009's low N/R price in unclear economy and lot of raining in SE countries influenced by La Nina make N/R producers and dealers expect tight supply

Despite this situation, we expect N/R production to grow by around 6% in 2010 (LMC)

Forecast 2010 N/R supply deficit as over 100,000 tones in 2010

(Global demand assumption: 9.9MTon)

Forecast 2011 N/R supply deficit might be eased to over 70,000 tones by LMC

Current N/R price is USD 3,921/Ton as of 25<sup>th</sup> Oct 2010 12:00.

N/R price had shown a strong correlation with crude oil prices in recent years, but through the course of 2009, this correlation has weakened.

S/R: Current Butadiene price USD 1,780/Ton (2Q price was around 2,000/Ton)

In China, with tire production increasing 24% in the year to August 2010, S/R demand has increased strongly. This demand has largely been met by increased local production, which rose by 13% over the same period.

#### **(2) Product Price Increase**

Last month, Company announced 6.5% price increase plan to U.S market as of 1<sup>st</sup> Nov. for all Line-Up.

Following U.S, each regional market sales dept. will increase prices during 2010 4Q and 2011 1Q.

Regional price hike will be applied differently depending on market conditions.

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## 1. Korea I/S

[Unit: 100 Mil KRW]

|                 | 2009 3Q |       | 2010 2Q |       | 2010 3Q |       | YoY (%) | QoQ (%) |
|-----------------|---------|-------|---------|-------|---------|-------|---------|---------|
|                 | Amt     | %     | Amt     | %     | Amt     | %     |         |         |
| Sales           | 7,621   | 100.0 | 8,223   | 100.0 | 8,389   | 100.0 | 10.1    | 2.0     |
| COGS            | 4,890   | 64.2  | 5,785   | 70.3  | 6,061   | 72.2  | 23.9    | 4.8     |
| Gross Profit    | 2,731   | 35.8  | 2,438   | 29.7  | 2,328   | 27.8  | -14.7   | -4.5    |
| SG&A            | 1,171   | 15.4  | 1,394   | 17.0  | 1,520   | 18.1  | 29.8    | 9.0     |
| O.P margin      | 1,559   | 20.5  | 1,044   | 12.7  | 808     | 9.6   | -48.2   | -22.6   |
| Non-operating   | 796     | 10.4  | 199     | 2.4   | 719     | 8.6   | -9.6    | 261.2   |
| Ordinary Profit | 2,355   | 30.9  | 1,243   | 15.1  | 1,527   | 18.2  | -35.1   | 22.9    |
| EBITDA          | 1,987   | 26.1  | 1,467   | 17.8  | 1,258   | 15.0  | -36.7   | -14.3   |
| Depreciation    | 428     | 5.6   | 423     | 5.1   | 450     | 5.4   | 5.0     | 6.3     |

## 2. Korea SG&A, Non Operating Gain and Loss Detail

[Unit:100 Mil KRW]

|                              | 2008 3Q<br>(a) | 2009 2Q      | 2009 3Q<br>(b) | Diff. (b-a) |
|------------------------------|----------------|--------------|----------------|-------------|
| <b>SG&amp;A</b>              |                |              |                |             |
| Salaries                     | 273            | 306          | 365            | 93          |
| Ocean Freight                | 184            | 316          | 345            | 161         |
| Product Warranty Expenses    | 20             | 15           | 13             | -7          |
| Employee Benefits            | 37             | 43           | 47             | 9           |
| Export Sales Expenses        | 22             | 22           | 22             | 0           |
| Depreciation                 | 91             | 83           | 89             | -2          |
| Advertising Expenses         | 155            | 209          | 248            | 93          |
| Others                       | 390            | 400          | 391            | 2           |
| <b>Total</b>                 | <b>1,171</b>   | <b>1,395</b> | <b>1,520</b>   | <b>349</b>  |
| <b>Non-Operating</b>         |                |              |                |             |
| Equity Method gain/loss      | 494            | 24           | 435            | -59         |
| Foreign Currency Transaction | 22             | 43           | -28            | -50         |
| Foreign Exchange Transaction | 51             | -87          | 66             | 14          |
| Import Royalty               | 213            | 212          | 216            | 3           |
| Others                       | 15             | 6            | 30             | 15          |
| <b>Total</b>                 | <b>795</b>     | <b>199</b>   | <b>719</b>     | <b>-76</b>  |

## 3. China I/S

[Unit: Mil RMB]

|                 | 2009 3Q |       | 2010 2Q |       | 2010 3Q |       | YoY (%) | QoQ (%) |
|-----------------|---------|-------|---------|-------|---------|-------|---------|---------|
|                 | Amt     | %     | Amt     | %     | Amt     | %     |         |         |
| Sales           | 2,046   | 100.0 | 2,178   | 100.0 | 2,182   | 100.0 | 6.6     | 0.2     |
| COGS            | 1,395   | 68.2  | 1,717   | 78.8  | 1,784   | 81.8  | 27.8    | 3.9     |
| Gross Profit    | 651     | 31.8  | 461     | 21.2  | 398     | 18.2  | -38.8   | -13.6   |
| SG&A            | 299     | 14.6  | 348     | 16.0  | 344     | 15.8  | 15.2    | -1.1    |
| O.P margin      | 352     | 17.2  | 113     | 5.2   | 54      | 2.5   | -84.7   | -52.3   |
| Non-operating   | -79     | -3.8  | -82     | -3.8  | -15     | -0.7  | -       | -       |
| Ordinary Profit | 273     | 13.4  | 31      | 1.4   | 39      | 1.8   | -85.6   | 27.8    |
| EBITDA          | 482     | 23.6  | 243     | 11.2  | 186     | 8.5   | -61.4   | -23.5   |
| Depreciation    | 130     | 6.4   | 131     | 6.0   | 132     | 6.1   | 1.6     | 1.4     |

## 4. China SG&A, Non Operating Gain and Loss Detail

[Unit: Mil RMB]

|                                      | 2008 3Q<br>(a) | 2009 2Q    | 2009 3Q<br>(b) | Diff. (b-a) |
|--------------------------------------|----------------|------------|----------------|-------------|
| <b>SG&amp;A</b>                      | <b>299</b>     | <b>348</b> | <b>344</b>     | <b>45</b>   |
| Salaries                             | 27             | 30         | 32             | 5           |
| Sales Promotion                      | 0              | 0          | 0              | 0           |
| Royalty Expense                      | 77             | 82         | 82             | 5           |
| Cunsulting                           | 16             | 15         | 16             | 0           |
| Export Commission                    | 23             | 24         | 17             | -6          |
| Depreciation                         | 14             | 14         | 14             | 1           |
| Domestic Transportation Cost         | 44             | 49         | 51             | 7           |
| Advertising Expenses                 | 13             | 41         | 32             | 19          |
| Others                               | 86             | 92         | 100            | 15          |
| <b>Non-Operating Gain &amp; Loss</b> | <b>-79</b>     | <b>-82</b> | <b>-14</b>     | <b>64</b>   |
| <b>Non-operating income</b>          | <b>45</b>      | <b>82</b>  | <b>175</b>     | <b>130</b>  |
| Foreign currency translation         | 22             | 62         | 106            | 84          |
| Others                               | 23             | 20         | 69             | 46          |
| <b>Non-operating expenses</b>        | <b>124</b>     | <b>164</b> | <b>190</b>     | <b>66</b>   |
| Interest expense                     | 59             | 41         | 42             | -17         |
| others                               | 65             | 123        | 148            | 83          |

## 5. Hungary I/S

[Unit: Mil HUF]

|                 | 2009 3Q |       | 2010 2Q |       | 2010 3Q |       | YoY (%) | QoQ (%) |
|-----------------|---------|-------|---------|-------|---------|-------|---------|---------|
|                 | Amt     | %     | Amt     | %     | Amt     | %     |         |         |
| Sales           | 13,189  | 100.0 | 14,398  | 100.0 | 14,999  | 100.0 | 13.7    | 4.2     |
| COGS            | 10,815  | 82.0  | 11,101  | 77.1  | 12,304  | 82.0  | 13.8    | 10.8    |
| Gross Profit    | 2,374   | 18.0  | 3,297   | 22.9  | 2,695   | 18.0  | 13.5    | -18.3   |
| SG&A            | 1,727   | 13.1  | 1,870   | 13.0  | 1,864   | 12.4  | 7.9     | -0.3    |
| O.P margin      | 647     | 4.9   | 1,428   | 9.9   | 831     | 5.5   | 28.5    | -41.8   |
| Non-operating   | -154    | -1.2  | -3,360  | -23.3 | 1,581   | 10.5  | -       | -       |
| Ordinary Profit | 493     | 3.7   | -1,932  | -13.4 | 2,412   | 16.1  | 389.7   | -       |
| EBITDA          | 3,063   | 23.2  | 3,884   | 27.0  | 3,335   | 22.2  | 8.9     | -14.1   |
| Depreciation    | 2,416   | 18.3  | 2,456   | 17.1  | 2,504   | 16.7  | 3.6     | 1.9     |

## 6. Consolidated I/S

[Unit: 100 Mil KRW]

|                 | 2009 3Q |       | 2010 2Q |       | 2010 3Q |       | YoY (%) | QoQ (%) |
|-----------------|---------|-------|---------|-------|---------|-------|---------|---------|
|                 | Amt.    | %     | Amt.    | %     | Amt.    | %     |         |         |
| Sales           | 14,399  | 100.0 | 14,203  | 100.0 | 15,422  | 100.0 | 7.1     | 8.6     |
| COGS            | 9,558   | 66.4  | 9,929   | 69.9  | 11,167  | 72.4  | 16.8    | 12.5    |
| Gross Profit    | 4,842   | 33.6  | 4,274   | 30.1  | 4,255   | 27.6  | -12.1   | -0.4    |
| SG&A            | 2,092   | 14.5  | 2,497   | 17.6  | 2,621   | 17.0  | 25.3    | 5.0     |
| O.P margin      | 2,750   | 19.1  | 1,777   | 12.5  | 1,634   | 10.6  | -40.6   | -8.0    |
| Non-operating   | -11     | -0.1  | -324    | -2.3  | 179     | 1.2   | -       | -       |
| Ordinary Profit | 2,738   | 19.0  | 1,453   | 10.2  | 1,813   | 11.8  | -33.8   | 24.8    |
| EBITDA          | 3,757   | 26.1  | 2,621   | 18.5  | 2,532   | 16.4  | -32.6   | -3.4    |
| Depreciation    | 1,007   | 7.0   | 844     | 5.9   | 898     | 5.8   | -10.8   | 6.4     |

## 7. Parent B/S

[Unit:100 Mil KRW]

|                         | End of 2009 |       | 2010 3Q |       | Diff. |         |
|-------------------------|-------------|-------|---------|-------|-------|---------|
|                         | Amt.        | %     | Amt.    | %     | Amt.  | %       |
| <b>Assets</b>           | 29,799      | 100.0 | 31,652  | 100.0 | 1,853 | 6.2     |
| Current Assets          | 12,533      | 42.1  | 13,880  | 43.9  | 1,347 | 10.7    |
| Quick Assets            | 8,736       | 29.3  | 9,921   | 31.3  | 1,185 | 13.6    |
| Inventories             | 3,798       | 12.7  | 3,959   | 12.5  | 161   | 4.2     |
| Non-current Asset       | 17,265      | 57.9  | 17,772  | 56.1  | 506   | 2.9     |
| Investment Assets       | 4,669       | 15.7  | 5,450   | 17.2  | 781   | 16.7    |
| Property&Equipment      | 12,586      | 42.2  | 12,229  | 38.6  | -357  | -2.8    |
| Intangible Assets       | 11          | 0.0   | 93      | 0.3   | 83    | 783.8   |
| <b>Liabilities</b>      | 9,577       | 32.1  | 8,617   | 27.2  | -960  | -10.0   |
| Current Liabilities     | 6,573       | 22.1  | 6,178   | 19.5  | -395  | -6.0    |
| Non-current Liabilities | 3,004       | 10.1  | 2,439   | 7.7   | -565  | -18.8   |
| <b>Capital</b>          | 20,222      | 67.9  | 23,035  | 72.8  | 2,813 | 13.9    |
| Net Cash(Debt)          | (307)       |       | 3,674   |       | 3,981 | -1297.5 |
| Net Debt ratio          |             | -1.5% |         | 16.0% |       |         |
| Debt Ratio              |             | 47.4% |         | 37.4% |       |         |
| Net worth to Assets     |             | 67.9% |         | 72.8% |       |         |

## 8. Consolidated B/S

[Unit:100 Mil KRW]

|                         | End of 2009 |        | 2010 3Q |        | Diff. |       |
|-------------------------|-------------|--------|---------|--------|-------|-------|
|                         | Amt.        | %      | Amt.    | %      | Amt.  | %     |
| <b>Assets</b>           | 50,029      | 100.0  | 56,154  | 100.0  | 6,125 | 12.2  |
| Current Assets          | 23,682      | 47.3   | 29,712  | 52.9   | 6,031 | 25.5  |
| Quick Assets            | 15,102      | 30.2   | 20,986  | 37.4   | 5,884 | 39.0  |
| Inventories             | 8,579       | 17.1   | 8,726   | 15.5   | 146   | 1.7   |
| Non-current Asset       | 26,348      | 52.7   | 26,442  | 47.1   | 94    | 0.4   |
| Investment Assets       | 1,857       | 3.7    | 1,696   | 3.0    | -161  | -8.7  |
| Property&Equipment      | 24,249      | 48.5   | 24,427  | 43.5   | 178   | 0.7   |
| Intangible Assets       | 241         | 0.5    | 319     | 0.6    | 77    | 32.1  |
| <b>Liabilities</b>      | 28,894      | 57.8   | 31,458  | 56.0   | 2,564 | 8.9   |
| Current Liabilities     | 21,861      | 43.7   | 24,043  | 42.8   | 2,182 | 10.0  |
| Non-current Liabilities | 7,033       | 14.1   | 7,415   | 13.2   | 382   | 5.4   |
| <b>Capital</b>          | 21,135      | 42.2   | 24,696  | 44.0   | 3,561 | 16.8  |
| Net Cash(Debt)          | (12,906)    |        | (9,984) |        | 2,922 | -22.6 |
| Net Debt ratio          |             | -61.1% |         | -40.4% |       |       |
| Debt Ratio              |             | 136.7% |         | 127.4% |       |       |
| Net worth to Assets     |             | 42.2%  |         | 44.0%  |       |       |

**End of Document**